

Statewide Model Programs of Study

Manufacturing and Engineering

Thank you for joining!
We will get started shortly.



Education Systems Center

NORTHERN ILLINOIS UNIVERSITY

Agenda

Quick Notes:

- Highly encourage Q&A and Chat Box
- This webinar is being recorded
- Slide deck will be linked in the chat

- Welcome from ICCB and EdSystems
- Background on Model POS Guides
 - Policy Alignment
 - Role of Advisory Committee
- Model POS Mapping Process
- Review of POS Guide for Manufacturing and Engineering
- POS in Action: Rock Valley College
- Feedback and Next Steps



Welcome from Illinois Community College Board



Janelle Washington
Director for CTE



EdSystems Staff



Jon Furr
Executive Director



Juan Jose Gonzalez
Pathways Director



Meagan Mitchell
Pathways Manager



The EdSystems Mission

Shape and strengthen education and workforce systems to advance racial equity and prepare more young people for productive careers and lives in a global economy.



**College &
Career
Pathways**



**Bridges to
Postsecondary**



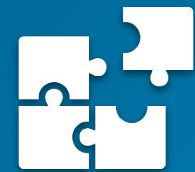
**Data
Impact &
Leadership**



Statewide



Community
Networks



Strategic
Projects

Background on Model Programs of Study



Why Develop Statewide Model Programs of Study?

The primary purposes and goals for the Model Programs of Study Guides are to:

- Provide guidance and exemplars for local programs to adopt or customize as they develop programs of study for approval as part of the [Perkins V Plan](#).
- Identify priority dual credit and early college courses that are foundational to the industry area and well-situated for statewide scaling and articulation.
- Define the competencies that should be sequenced across a program of study course sequence to prepare students for the future of work in that industry area.
- Identify entry points for employers to support coursework and related experiences.



Why Develop Statewide Model Programs of Study? Pt. 2

Intended audiences:

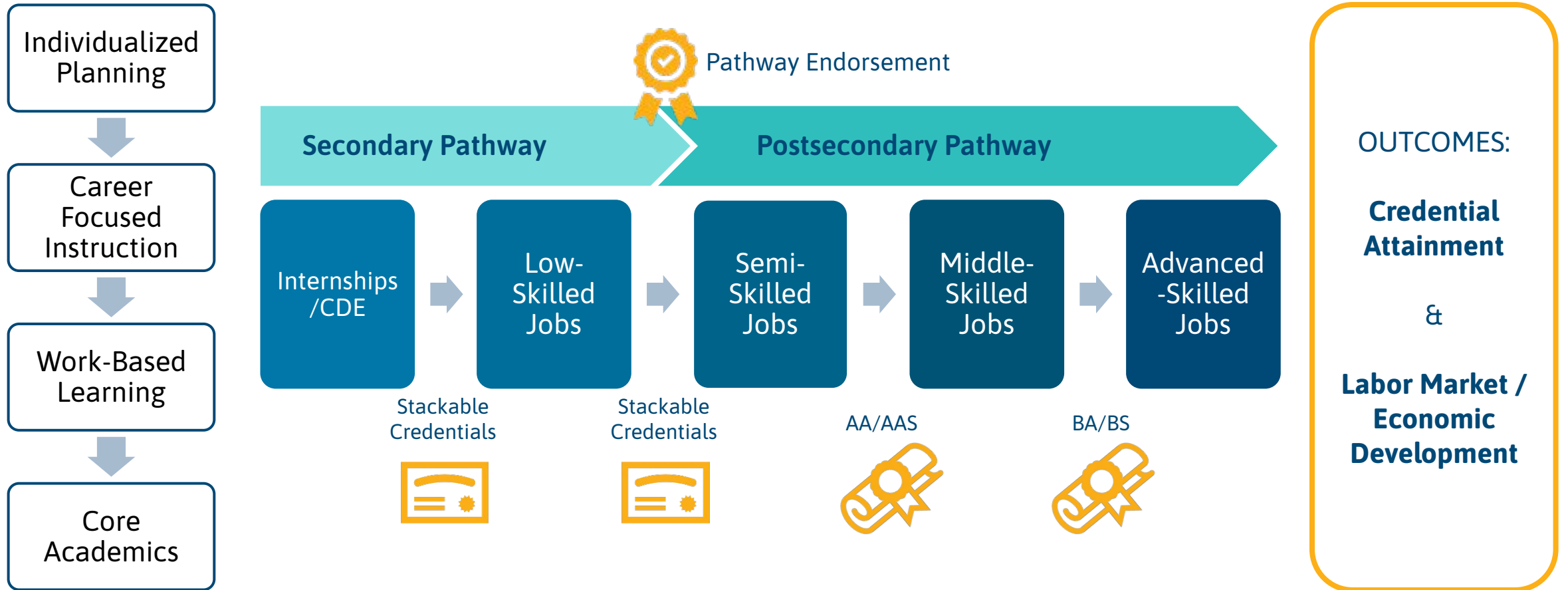
- High school faculty working in pathways
- Community College faculty and staff (e.g. academic deans & department heads, early college liaisons, etc.)
- Education for Employment System Directors

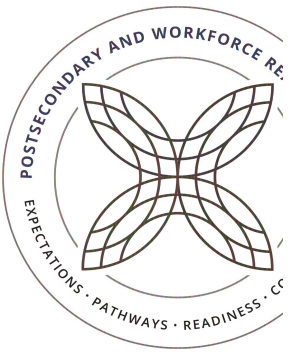
Subsequent Presentations

- November = Manufacturing and Engineering
- January = Information Technology
- February = Agriculture, Food, and Natural Resources

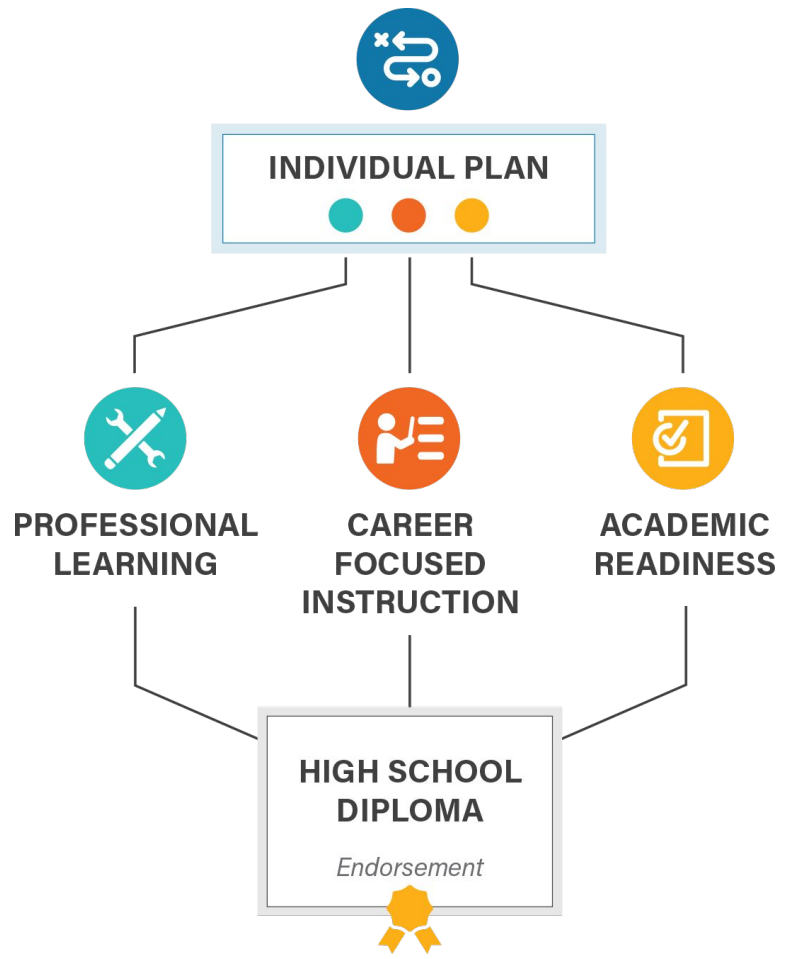


State Pathways Model





College and Career Pathway Endorsement Framework



INDIVIDUAL PLAN

Each student completing an endorsement must have an individualized plan, which includes college planning linked to early understanding of career goals, financial aid, resume, and personal statement.

PROFESSIONAL LEARNING

Awareness, exploration, and preparation activities that provide opportunities for students to interact with adults in their workplace

9th	10th	11th	12th
At least 2 career exploration activities or 1 intensive experience		60 cumulative hours of paid or credit supervised career development experience with a professional skills assessment	
At least 2 team-based challenges with adult mentoring			

Through these experiences, a student gains essential employability and technical competencies in their identified sector.

CAREER-FOCUSED INSTRUCTIONAL SEQUENCE

Two years of secondary coursework, or equivalent competencies, that articulate to a postsecondary credential with labor market value. Must include at least 6 hours of early college credit.

9th	10th	11th	12th
Orientation / Introduction			
	Skill Development		
			Capstone / Advanced Courses

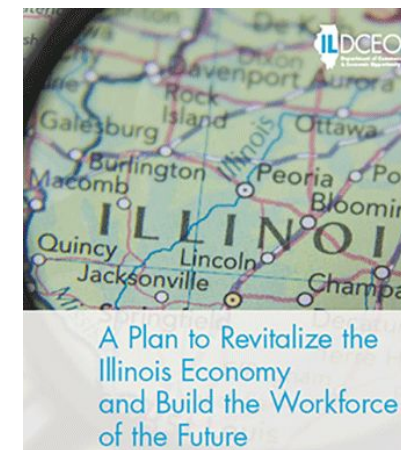
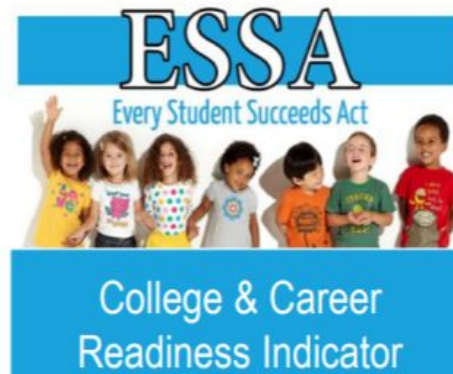
ACADEMIC READINESS

Ready for non-remedial coursework in reading and math by high school graduation through criteria defined by district and local community college

Policy Alignment



TEACH ILLINOIS
STRONG TEACHERS, STRONG
CLASSROOMS
POLICY SOLUTIONS TO ALLEVIATE TEACHER SHORTAGES IN ILLINOIS
SEPTEMBER 2018
ILLINOIS STATE BOARD OF EDUCATION

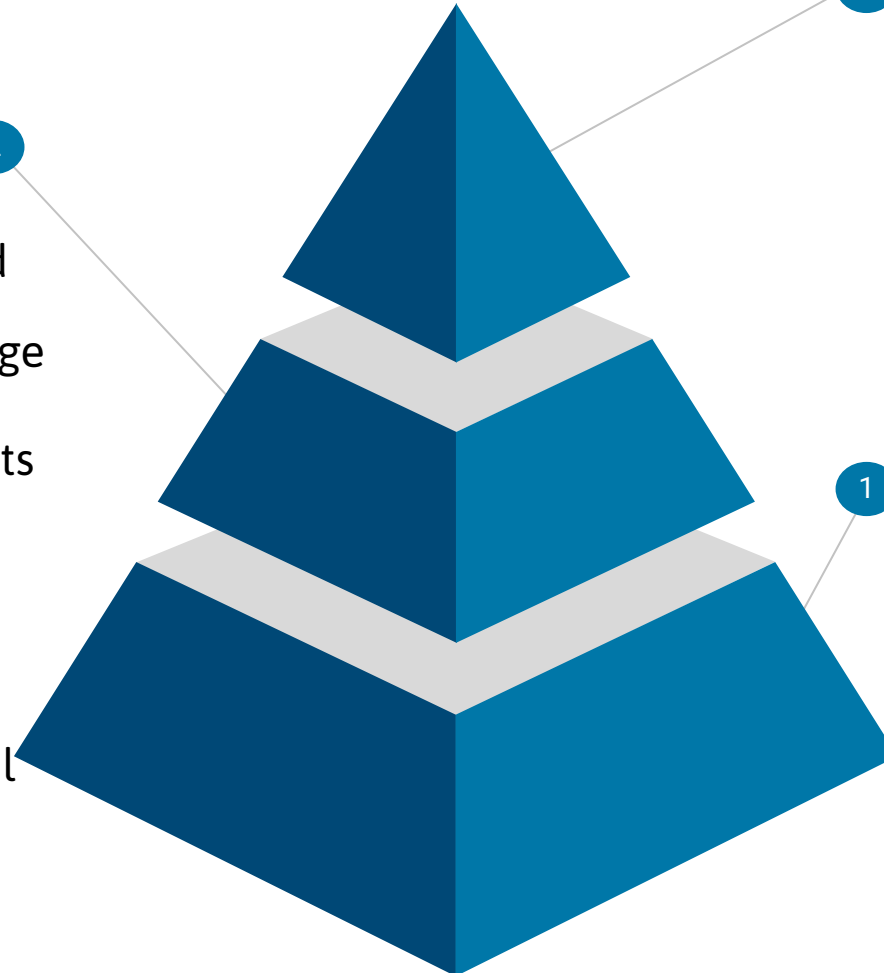


State Pathways Policy Framework: College, Career and Life Ready

Accelerated Towards a Career Area

- Multiple years of coursework, increasing commitment to the field
- Emphasis on Early college coursework in “Career-focused” subjects
- Courses go Beyond Traditional High School CTE and Industry Credentials, include Complementary General Education Courses

2



3

Academically Ready for College

- Required success in College-Level, career-focused coursework and electives
- Required placement college-level placement in Math and English (through collaboration with local Community College)

1

Foundational Skills for All Careers

- General employability and entrepreneurial skills embedded in HS experience
- Student have a familiarity with work-based setting and robust experience in problem-based learning





2020 Guides

- Education
- Health Sciences
- Information Technology
- Manufacturing and Engineering

edsystemsniu.org/guides

2021 Guides

- Agriculture, Food and Natural Resources
- Architecture, Construction and Energy
- Arts and Communications
- Finance and Business Services





Role of Advisory Committee

Expertise and guidance:

- What are trends in the industry that aren't reflected in Labor Market Information?
- What credentials/degrees are emerging as most promising in the field?
- How does our desk analysis relate to on-the-ground implementation?
- What are future of work implications for this sector?

Inform key decision-points in this process:

- Pathway map approach
- Selecting strategic early college credit courses
- Identifying key competencies (building from existing State technical competencies)



Mapping Process



Model Programs of Study Mapping Process



6 month process



Model Programs of Study Mapping Process





High Priority Occupations & Promising Credentials

- Using Department of Labor data and the MIT Living Wage Calculator for the State of Illinois as a reference, High Priority Occupation defined
 - Occupations with a positive growth outlook and
 - Occupations whose salaries are near or greater than the “Living Wage” of 1 Adult + 1 Child in Illinois.
- A “promising credential” is a degree or college certification that immediately prepares an individual for **entry into a high-priority occupation**, with a focus on credentials available in **typical Illinois Community College**.
 - Credential may also be is a **clear precursor to or stackable credential** for a high-priority occupation



Finance/Business Example	Median Wage Hourly	Living Wage?	Growth?	Entry Education	Annual Job Openings	Percentage Growth (2016-2026)
Accountants and Auditors	 33.89	Yes	Yes	Bachelor's Degree	5,510	8%
Business Operations Specialist	 36.81	Yes	Yes	Bachelor's Degree		
Financial Analyst	 39.29	Yes	Yes	Bachelor's Degree	1,310	7%
Actuary	 49.34	Yes	Yes	Bachelor's Degree	140	23%
Market Research Analysts and Marketing Specialists	 29.15	Yes	Yes	Bachelor's Degree	2960	22%
Human Resource Specialist	 28.79	Yes	Yes	Bachelor's Degree	2230	6%
First-Line Supervisor of Retail Sales Workers	18.74	No	Yes	High school diploma	5,620	3%
First-Line Supervisor of Office & Administrative Support Workers	 28.3	Yes	No	High school diploma	4,450	0%
First-Line Supervisor of Non-Retail Sales Workers	 34.04	Yes	Yes	High school diploma	1,070	3%
Human Resource Assistant	 19.49	No	No	Postsecondary nondegree award	380	-4%
Lodging Manager	21.62	No	Yes?	High school diploma or equivalent	180	9%
Insurance Claims and Policy Processing Clerks	19.94	No	Yes	High school diploma or equivalent	1090	10%

Common CC Programs



Leading to Occupations/Careers

Guided Transfer

- Business AA^{**^^}
- Accounting AA^{**^^}
- Actuary AA^{^^}

Business AAS, with specialities/certs^{^^}

- General,^{**}
- Insurance,
- HR,^{**}
- Entrepreneurship,^{**}
- Management,^{**}
- Marketing,^{**}
- Hospitality^{**}

Supply Chain

- Supply Chain AAS, AA/AS^{^^}

Accounting

- Accounting AAS^{**^^}

Entry Level Bachelor's Degree Positions

- Business Operations Specialist OR Financial Analyst OR Market Research Analysts OR Human Resource Specialist
- Accountants and Auditors
- Actuary

Small/Local Business

- First-Line Supervisor of Retail Sales Workers OR Office & Administrative Support Workers OR First-Line Supervisor of Non-Retail Sales Workers
- Human Resource Assistant OR Lodging Manager OR Insurance Claim Clerk

Supply Chain

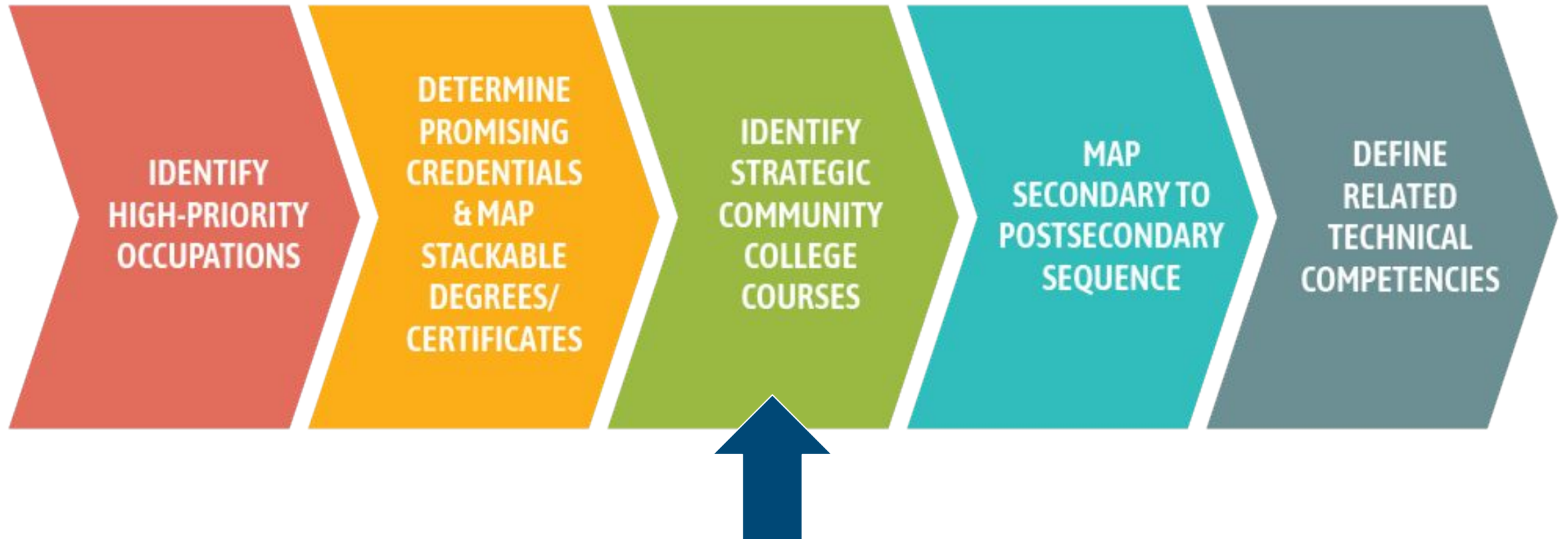
- Supply Chain Manager OR Production, Planning, & Expediting Clerks

Clerk Roles

- Payroll & Timekeeping, OR, Bookkeeping, Accounting, & Auditing Clerk, OR Billing and Posting Clerks



Model Programs of Study Mapping Process





Identify Strategic Community College Courses

- Analyze “promising credential” program requirements at various Community Colleges in the state
- **Tally and label** all of the “career-focused” & “general education” courses across programs to determine which of these courses:
 - Are **most common** across targeted programs,
 - Are more likely **accessible** for dual credit, and
 - Have the potential for **transferability** and currency (through the Illinois Articulation Initiative) or have **industry credentials**



Identify Strategic Community College Courses

Finance/Business careers, courses .XLSX


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Course Code	Course Title	Common Name	Prerequisites	IAI Code	Notes	Sum	Is course a Key PreReq for other courses	IAI Course?	Accounting AA	Accounting AAS	Insurance AA	Business Administration Advanced Certificate
3 Business 111	Introduction to Business	Intro to Business	None			7	1		1	1		
4 Business 181	Financial Accounting	Financial Accounting	College Level Math Pla	BUS 903		9	1	1	1	1	1	
4 Business 182	Managerial Accounting	Managerial Accounting	Business 181	BUS 904		9	1	1	1	1	1	
21	CCC	3 Speech 101	Fundamentals of Speech C	Oral Communication	College Level English P C2 900	5	1	1				

23

Pivot Table 3 Sheet6 Combined Course Listings Pivot Table Courses 1 CCC Course Listings ECC Course Listings Explore



Model Programs of Study Mapping Process





Map Secondary to Postsecondary Sequence

- Recommend early college courses reasonably accessible to HS students, goal is to at least get **6+ career-focused** credit hours by HS graduation
- Keep open possibility for unique opportunities, i.e. work-based learning or capstone course
- Consider typical teacher and faculty credentials, as well as course delivery and approval processes
- Suggest initial post secondary courses and sequences that continue to accelerate student
- Recommend sequence in general education subject areas, including early college and AP supplements



Model Programs of Study Mapping Process





Define Related Technical Competencies for Key Courses

- Select foundational courses in each Model Programs of Study area
 - Courses map to multiple credentials within the industry area,
 - Can be accessed for early college credit at secondary level, and
 - Not currently recognized by the IL Articulation Initiative (IAI)
- Determine a set of technical competencies for each course (i.e. learning objectives)



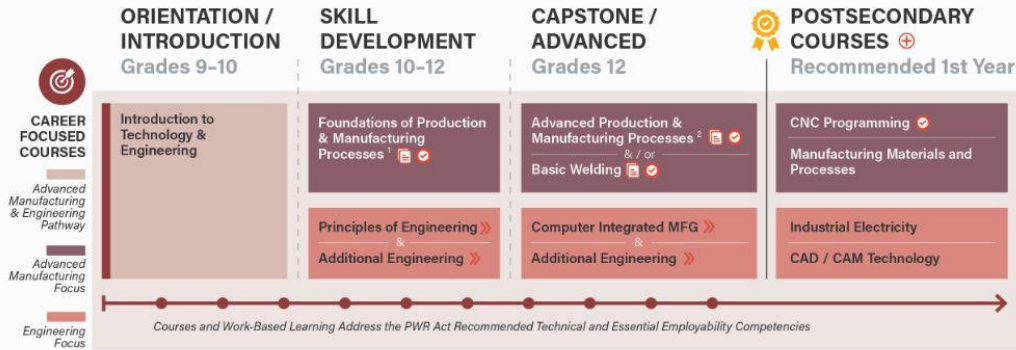
State of Illinois
Model Programs of Study Guide:
Manufacturing and Engineering

October 2020



Review of the Manufacturing and Engineering Guide

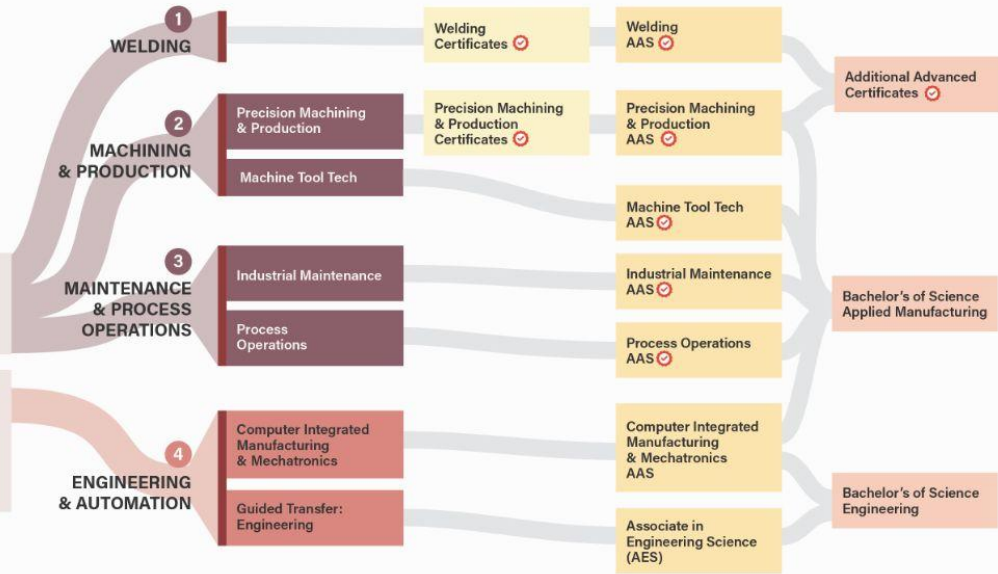




WORK-BASED LEARNING	SCIENCE	SOCIAL SCIENCE	MATH	ENGLISH
Career Exploration (2) Team-Based Challenge	Science Sequence	Social Science Sequence	Algebra Geometry	English Sequence
Team-Based Challenge Career Development Experience or Youth Apprenticeship	Science Sequence	Social Science Sequence	Geometry Algebra 2 Pre-Calculus	English Sequence
Team-Based Challenge Career Development Experience or Apprenticeship	Physics »	Social Science »	Transitional Math: Technical Transitional Math: STEM Pre-Calculus College Algebra	Transitional English English Composition »
	General Physics General Chemistry	Social Science	Technical Math College Algebra / Trigonometry Calculus	English Composition Oral Communication

» AP or Dual Credit
 📄 Dual Credit Course
 📄 Dual Credit Course Affiliated With IAI Code
 🏆 Course or Program Prepares for Industry Credential
 📄 Postsecondary Course Affiliated with IAI Code
 🏆 College and Career Pathway Endorsement Earned
 + If courses in this column were accomplished through early college credit, students should take the next required course in the sequence or, if none, additional AAS or Major Courses

POSTSECONDARY OPTIONS



SELECTED OCCUPATIONS, WAGES, & JOB GROWTH

Program	Typical Job	Near or Above Living Wage Threshold for 1 Adult + 1 Child ³	Median Hourly Wage ⁴	Growth in IL: Annual Job Openings ⁴	Growth in IL: % Change Over 10 years ⁴	Stackable?
1 Welding	Welders, Cutters, Welder Fitters	N	\$19.28	1,540	5%	Not Typically Stackable
2 Machine Tool Technology	Tool and Die Makers	Y	\$25.34	450	-5%	Typically Stacks to Related Bachelor's Program at Select IL Universities
	Machinists	N	\$19.44	3,630	4%	Typically Stacks to Further Certificates or an AAS
3 Precision Machining	Computer Numerically Controlled Machine Tool Programmers, Metal and Plastic	Y	\$25.65	160	18%	Typically Stacks to Related Bachelor's Program at Select IL Universities
	Industrial Machinery Mechanics	Y	\$26.41	1,240	10%	
4 Industrial Maintenance	Chemical Equipment Operators and Tenders, Biofuels Processing Technician	Y	\$24.95 - \$33.87	200	1% - 3%	Typically Stacks to Related Bachelor's Program at Select IL Universities
Computer Integrated Manufacturing & Mechatronics	Manufacturing Engineering Technologists, Electromechanical Engineering Technologists, Robotics Technicians	Y	\$30.26 - \$30.48	460	5%	Typically Stacks to Related Bachelor's Program at Most IL Universities
	Guided Transfer: Engineering	Engineers in Various Branches: Mechanical, Civil, Electrical, Chemical, Mechatronics, Industrial	Y	\$40.65 - \$44.51	3,760	

1. For machining-focused programs, equivalent to ISBE CTE Courses — Beginning Machining and Machine Shop Technology 1
 2. For machining-focused programs, equivalent to ISBE CTE Course — Machine Shop Technology II
 3. Living wage calculations are based on MIT's Living Calculator (livingwage.mit.edu), where the "Living Wage" for 1 Adult + 1 Child is \$26.27/hour for the state of Illinois. "Near" defined as 85% of the statewide living wage, which is \$22.33/hour
 4. U.S. Department of Labor, CareerOnestop (careeronestop.org/explorecareers)



SELECTED OCCUPATIONS, WAGES, & JOB GROWTH

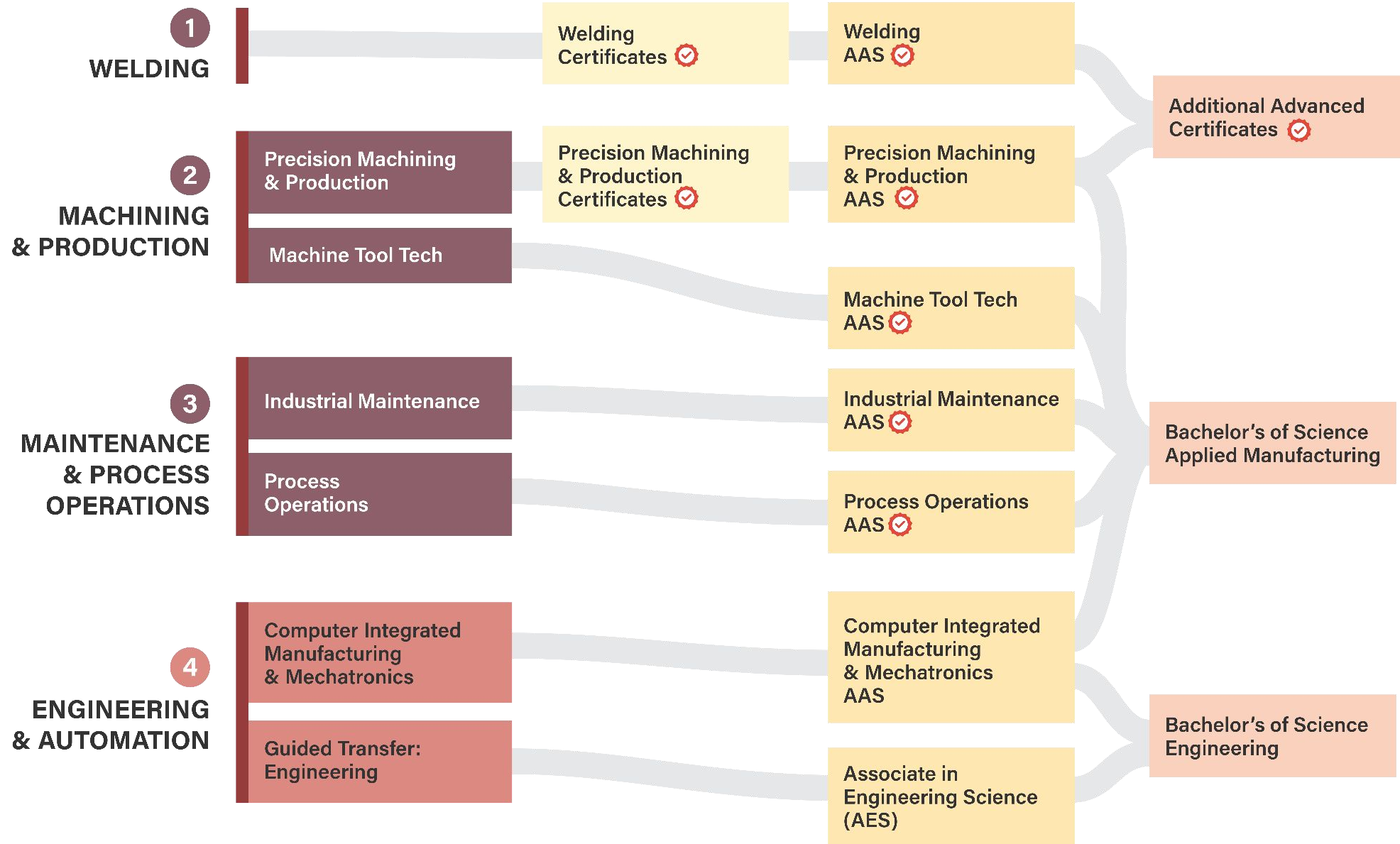
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3	Industrial Maintenance	Industrial Machinery Mechanics	Y	\$26.41	1,240	10%	Typically Stacks to Related Bachelor's Program at Select IL Universities
	Process Technology	Chemical Equipment Operators and Tenders, Biofuels Processing Technician	Y	\$24.95 - \$33.87	200	1% - 3%	
4	Computer Integrated Manufacturing & Mechatronics	Manufacturing Engineering Technologists, Electromechanical Engineering Technologists, Robotics Technicians	Y	\$30.26 - \$30.48	460	5%	
	Guided Transfer: Engineering	Engineers in Various Branches: Mechanical, Civil, Electrical, Chemical, Mechatronics, Industrial	Y	\$40.65 - \$44.51	3,760	4% - 12%	Typically Stacks to Related Bachelor's Program at Most IL Universities

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4. U.S. Department of Labor, CareerOnestop (careeronestop.org/explorecareers)



POSTSECONDARY OPTIONS





CAREER FOCUSED COURSES

Advanced Manufacturing & Engineering Pathway

Advanced Manufacturing Focus

Engineering Focus

ORIENTATION / INTRODUCTION Grades 9–10

Introduction to Technology & Engineering

SKILL DEVELOPMENT Grades 10–12

Foundations of Production & Manufacturing Processes ¹  

Principles of Engineering >>
&
Additional Engineering >>

CAPSTONE / ADVANCED Grades 12

Advanced Production & Manufacturing Processes ²  
& / or
Basic Welding  

Computer Integrated MFG >>
&
Additional Engineering >>



POSTSECONDARY COURSES Recommended 1st Year

CNC Programming 

Manufacturing Materials and Processes

Industrial Electricity
CAD / CAM Technology



WORK-BASED LEARNING

Career Exploration (2)

Team-Based Challenge

Team-Based Challenge

Career Development Experience
or
Youth Apprenticeship

Team-Based Challenge

Career Development Experience
or
Apprenticeship



AP or Dual Credit



Dual Credit Course



Dual Credit Course Affiliated With IAI Code



Course or Program Prepares for Industry Credential



Postsecondary Course Affiliated with IAI Code



College and Career Pathway Endorsement Earned



If courses in this column were accomplished through early college credit, students should take the next required course in the sequence or, if none, additional AAS or Major Courses

1. For machining-focused programs, equivalent to ISBE CTE Courses — Beginning Machining and Machine Shop Technology 1

2. For machining-focused programs, equivalent to ISBE CTE Course — Machine Shop Technology II

**ORIENTATION /
INTRODUCTION**
Grades 9–10

**SKILL
DEVELOPMENT**
Grades 10–12

**CAPSTONE /
ADVANCED**
Grades 12


 **POSTSECONDARY
COURSES** 
Recommended 1st Year



SCIENCE

Science
Sequence

Science
Sequence

Physics 

General Physics 

General Chemistry 



SOCIAL
SCIENCE

Social Science
Sequence

Social Science
Sequence

Social Science 

Social Science 



MATH

Algebra

Geometry

Geometry


Algebra 2


Pre-Calculus

Transitional Math: Technical

Transitional Math: STEM


Pre-Calculus

College Algebra 

Calculus 

Technical Math

College Algebra / Trigonometry

Calculus 



ENGLISH

English
Sequence

English
Sequence

Transitional English

English Composition 

English Composition 

Oral Communication 



AP or
Dual Credit



Dual
Credit
Course



Dual Credit
Course Affiliated
With IAI Code



Course or Program
Prepares for
Industry Credential



Postsecondary
Course Affiliated
with IAI Code



College and Career
Pathway Endorsement
Earned



If courses in this column were accomplished
through early college credit, students should
take the next required course in the sequence
or, if none, additional AAS or Major Courses

Strategic Dual Credit Course Competencies

ORIENTATION

Introduction to Technology & Engineering

Goal: Students build pathway awareness, excitement, and foundational knowledge.

Competencies:

- Students can demonstrate awareness of the career pathways in advanced manufacturing and engineering in order to plan a personalized pathway leading to a promising credential.
- Students can demonstrate awareness of and have exposure to the range of manufacturing processes including fabrication, machining, non-durable good production, additive manufacturing, and robotic automation in order to contextualize their instruction in the field.
- Students can use their understanding of safety practices and PPE in order to demonstrate a safety mindset when navigating a manufacturing environment.
- Students can use their understanding of simple hand and power tools in order to identify, correctly set-up, and safely operate them.
- Students can use their understanding of simple machines to describe how levers, gears, pulleys, and other simple machine components work.
- Students can use their understanding of basic concepts in layout, print reading, measurement, and quality practices in order to describe the steps in the design and development process.

Students have engaged in career exploration activities that include virtual and in-person site visits to engineering firms, manufacturers of both durable and non-durable goods, and engagement with guest speakers.

Students have documented a personalized career pathway leading to a promising credential in Advanced Manufacturing or Engineering.



SKILL DEVELOPMENT

Foundations of Production & Manufacturing Processes (Minimum 3–6 Dual Credit Hours)

Goal: Students engage in teacher-directed machining applications.

Competencies (scaffolding upon Orientation competencies):

- Students can use their understanding of safety principles in equipment usage, practices, and procedures in order to maintain a secure work environment and safely engage in manufacturing processes.
- Students can use their understanding of personal safety and environmental regulations to comply with local, federal, and company health and safety demands.
- Students can use their understanding of basic machining or other automated production methods to conduct authentic projects under close adult direction and supervision.
- Students can apply basic concepts in layout, print reading, measurement, and quality assurance practices in authentic situations.

- Students can apply their understanding of supply chain logistics in an authentic situation involving the movement and storage of materials and products.

Students have engaged in:

- Additional virtual and in-person site visits to manufacturing and engineering employers;
- A job shadow with a professional in the field;
- At least one team-based challenge, such as a robotics team or SkillsUSA competition.

Students are prepared to attain:

- OSHA 10-hour course completion card *and*
- MSSC Safety + Quality Practices & Measurement *or*
- NIMS ML I: Measurement, Materials, and S Job Planning, Benchwork & Layout

CAPSTONE

Advanced Production & Manufacturing Processes (Minimum 3–6 Dual Credit Hours)

Goal: Students are self-directed in production applications.

Competencies (scaffolding upon Skill Development competencies):

- Students can use their understanding of production applications and production process to, with minimal supervision, plan, calculate, and safely (i) machine a part meeting customer requirements (for courses aligned to NIMS) or (ii) make a product within a production system (for courses aligned to MSSC) meeting customer requirements.
 - This competency addresses the following sub-competencies included within the PWR Advanced Manufacturing and Engineering Technical Competencies: Equipment Safety; Manufacturing Environment; Personal Health & Safety; Spatial Reasoning; Process, Design, & Development; Installation; and Customer Focus.
- Students can apply their understanding of supply chain logistics in authentic scenarios involving materials for the part or product and its distribution to the customer.

- Students can apply their understanding of digital manufacturing tools and robotic automation in an authentic situation involving their application within production applications.

- Students can apply their understanding of quality control practices and continuous improvement in an authentic situation involving quality system requirements as defined by customer specifications.
- Students can use their understanding of maintenance principles and requirements to recognize potential maintenance issues and perform preventative maintenance and routine repairs.

Students have engaged in:

- At least one additional team-based challenge, and
- A career development experience of a minimum of 60 hours with a manufacturer or engineering employer sponsor.

Students are prepared to attain:

- MSSC Certified Production Technician *or*
- NIMS Level I CNC Turning (Lathe) Operations + Mill Operations

Model Programs of Study in Action

Rock Valley College



Rock Valley College



Denise Anderson
Chair, Engineering & Technology
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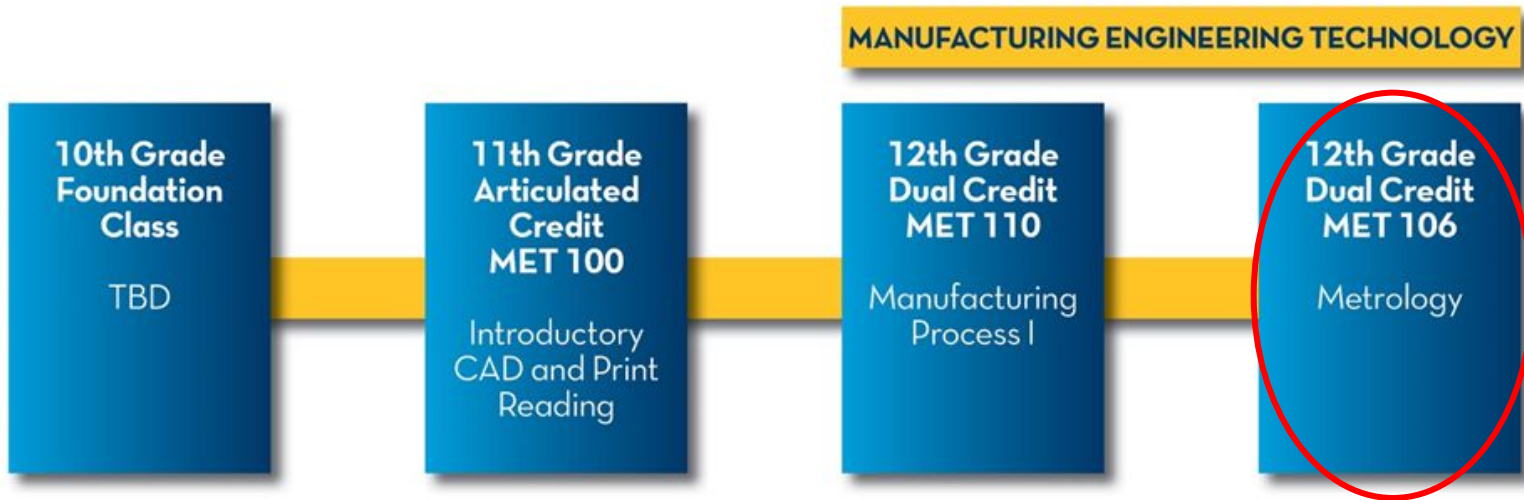


Cara Schultz
Dean, Early College
c.schultz@rockvalleycollege.edu



RVC REGIONAL PATHWAY

Advanced Manufacturing Pathway Starting Fall 2019

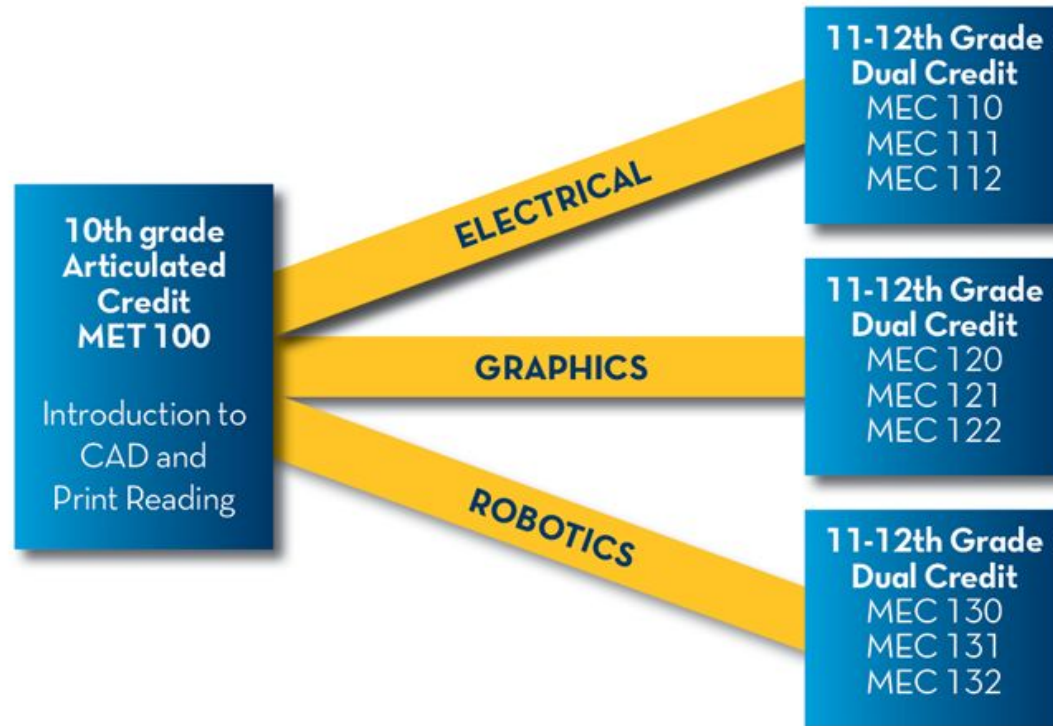


Rock Valley College



RVC REGIONAL PATHWAY

Mechatronics Starting Fall 2020



Rock Valley College



WHERE WE ARE

- PLTW articulated agreements EGR 101 - Intro to Engineering (since 2019)
- Districts exploring MET 110 - Manufacturing Processes I for school year 2022-2023
 - Implemented at an alternative high school campus since 2019
- Partnering with EFE on dual credit boot camps and dual credit instructor professional development (Solidworks and industry drafting standards)

- Expanding interest to other districts
- New Bridge Coordinator position



CHALLENGES

- Equipment costs
- Originally identified pathways courses were not practical for implementation
- Tracking articulated course rosters

- Lack of familiarity and use of SolidWorks and industry drafting standards within the high schools
- Fast paced industry changes; MATLAB
- Planning & implementation of program updates
- Post-secondary to secondary faculty connection
- Manufacturing advisory committee fell dormant



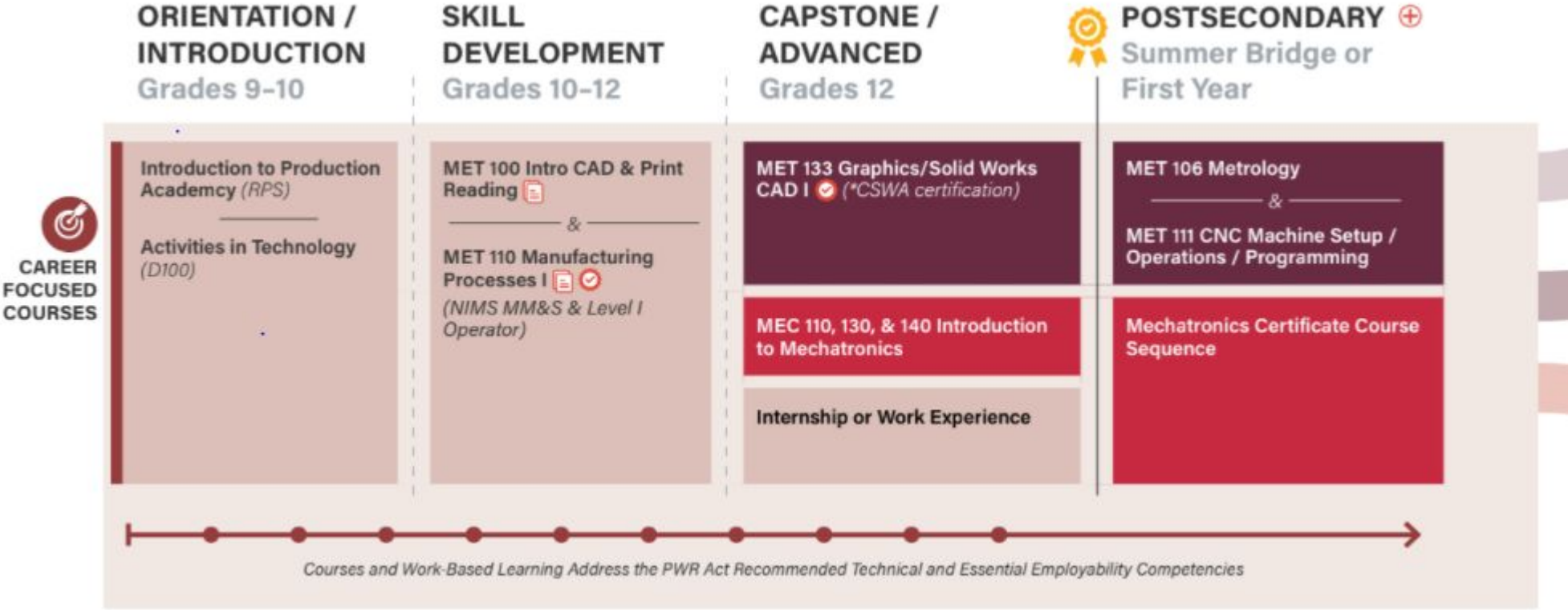
SUCCESSSES

- Commitment to re-establish advisory committees in partnership with EFE
 - BILT model advisory
 - Same industry partners
 - Connection point for secondary & postsecondary faculty
- Partnership with Early College and academic department in adjusting recommended POS for dual credit
- Summer dual credit instructor boot camps developed in collaboration with EFE, Early College, and academic department for professional development and continuous program improvement

- School districts working towards allocating funds to equipment purchases
- Summer Manufacturing & Engineering bridge programs reimplemented summer 2021



MET Dual Credit/Dual Enrollment Options




What's Next?

- Launching master course templates in Canvas LMS with Center for Instructional Design, Teaching & Innovation (CITI)
 - Professional Learning Community for secondary dual credit instructors
 - Additional connection point for secondary & postsecondary faculty
 - Access to college curriculum and shared resources

- Full implementation of manufacturing, engineering, and mechatronics pathways
- Exploring integration of transitional STEM math into the pathway
- Partnering on work based learning initiatives
- Focus on assessments and design to drive curriculum plans
- Emphasis on continuing summer bridge programs
- Connecting with peer institutions



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**Something still
circling in my
mind is...**

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**Something that
squares with my
thinking is...**

A grey triangle containing white text.

**3
Takeaways
I have are...**

Share Your Feedback

Survey QR Code



https://niu.az1.qualtrics.com/jfe/form/SV_4VhZXbPLe740vC6



Survey Questions

1

Model Programs of Study

Assess the implementation of the Model Programs of Study.

2

Advisory Committee

Assess the effectiveness of the committee or join an upcoming committee.

3

Webinar Review

Assess the effectiveness of the Webinar session.



Next Steps: Upcoming Statewide Model Programs of Study Webinars

Information Technology

January 11, 2022 | 2–3:30 p.m.

Agriculture, Food, and Natural Resources

January 25, 2022 | 2–3:30 p.m.

Architecture, Construction, and Energy

February 22, 2022 | 2–3:30 p.m.

Finance and Business Services

March 15, 2022 | 2–3:30 p.m.

Arts and Communications

April 19, 2022 | 2–3:30 p.m.



Next Steps: Potential Statewide Model POS Guides Creation

Select from the following:

**HUMAN & PUBLIC
SERVICES** 

(Non-Education)

HOSPITALITY 
 **& TOURISM**

Culinary and Hospitality





I-WIN

Illinois Work-Based Learning
Innovation Network



Highlight and explore innovative models for work-based learning, initial focus on virtual



Engage in conversations on creating sustainable, high-quality models that provide broader and more equitable access, focusing on building social capital for Black and Latinx students

Explore the [Resource Hub](#) and [sign up for the newsletter](#)



Build connections among communities to share best practices, learnings and resources



Identify needs for state policy changes or support systems



Education Systems Center

NORTHERN ILLINOIS UNIVERSITY

Thank You

Survey: https://niu.az1.qualtrics.com/jfe/form/SV_4VhZXbPLe740vC6

Guides: edsystemsniu.org/guides
